

# Farewell Speech

January 1, 2017

Dallas Area Team,

Almost two years ago, when I moved from Austin to Dallas, I had no idea what to expect or what I would find when I arrived in North Texas. Although I only moved 200 miles up the road, I felt like I was traveling light years from what we all once knew as “normal” – the Company and region were just beginning the Transformation journey, and the unknown entity Frontier emerged on the horizon soon thereafter.

What I quickly discovered then, and what I have come to more fully understand over time, is that I am incredibly blessed to work with such a talented group of District Managers, Store Managers, Pharmacists and team members. The past 20 months has been a learning process for all of us, but it was also – and still is – an exciting time to be part of strengthening our focus on customers, team members and stores.

Thank you: for the work you do every day to take care of your customers, for your commitment to your team members, the company and to the Area, and for the support you have shown me. Be proud of all we have accomplished during this time. I know I will always be proud of our group and our successes – you’re a special team and you have become part of my family. I also know – without a doubt – that you have given me much more than anything I was able to teach you.

Thank you for all your warm wishes and congratulations. I’m confident that I am leaving you in great hands and that you will continue to succeed.

Please keep in touch and let me know how you’re doing once in a while... I don’t want this to be goodbye, just “see you later!”